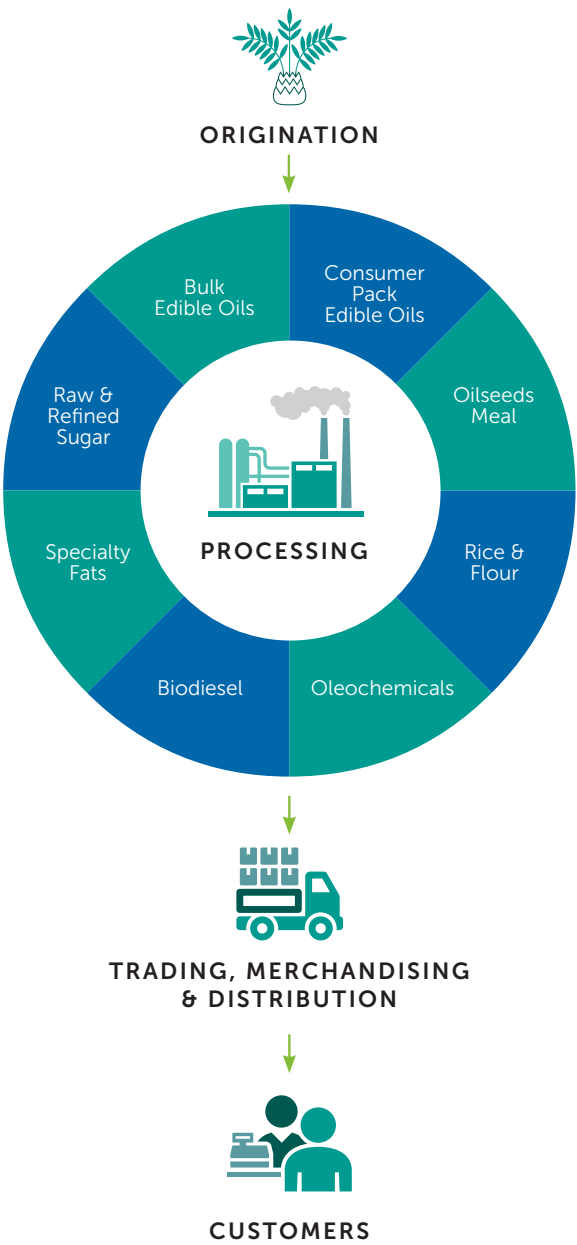


WHAT WE DO

VERTICALLY INTEGRATED BUSINESS MODEL

Wilmar’s strategy is to build an integrated model encompassing the entire value chain of the agricultural commodity business, from origination to processing, trading, merchandising branded products and distribution.



TROPICAL OILS	
PLANTATION	MANUFACTURING AND MERCHANDISING
One of the largest listed palm plantation companies in the world	Largest global processor and merchandiser of palm and lauric oils with distribution network in more than 50 countries
FFB 3.9m MT	Volume 25.6m MT
Revenue US\$15.54b	
RESULTS US\$841.6m	



OILSEEDS AND GRAINS	
MANUFACTURING	CONSUMER PRODUCTS
Largest soybean crusher in China and one of the largest flour mills globally	World’s largest producer of consumer pack edible oils with leading positions in many Asian and African countries
Volume 30.4m MT Revenue US\$14.45b	Volume 6.4m MT Revenue US\$7.07b
RESULTS US\$636.9m	



SUGAR
MILLING, MERCHANDISING, REFINING AND CONSUMER PRODUCTS
Largest raw sugar producer and refiner in Australia and leading sugar refiner in Indonesia Leading consumer pack sugar manufacturer in Australia and New Zealand
Volume 13.6m MT Revenue US\$4.71b
RESULTS US\$2.6m



OTHERS
Fertiliser Shipping
Revenue US\$2.15b
RESULTS US\$74.9m